

Appendix One: Carried Forward Savings Targets and Activity

The budget plan for 2024/25 financial year includes £13m of budget ('BIP') savings to cover the gap between additional funding and new cost pressures due to inflation and increasing demand. In addition to the £13m of *budget ('BIP')* savings, there is a £17.4m Recovery Plan to reduce the underlying overspend against the available budget.

In 2023/24, we are forecast to deliver £18.2m of a planned £24.4m savings plan. Non-delivery of savings, or slippage – whereby delivery is delayed – contributes to the underlying pressures. This means the £6.2m of slipped savings this year forms part of the £17.4m underlying overspend to be mitigated through the 2024/25 Recovery Plan. £400k of undeliverable savings were added to cost pressures for the 2024/25 budget.

The table below provides an overview of all proposed savings for 2024/25. These are Recovery Plan savings unless labelled 'BIP'.

Savings Plan Action	Value (£000s)	Background
Service Area: Adults Future Options		
Enablement Interventions: New enablement team will support people to be more independent in their day-to-day life, including routes to employment.	2,100	Relates to £1.6m slippage on 23/24 savings intended to mitigate demand growth. £500k will be in addition to the slipped saving.
Annual Reviews and Audit of Short-Term Interventions: reviews of direct payments, supported living, 1-2-1 care and other services.	1,300	Relates to £1m slippage on recovery reviews in 23/24. £300k will be from a slipped saving on joint efficiencies with Health partners.
Improved access to Continuing Health Care (CHC)	1,000	New activity with specialist team, a learning programme and building integrated approaches with health colleagues.
Adult Future Options Development Programmes: undertaking major project of recommissioning high-cost services.	4,300	Predominantly new activity, However this will include recovery of £372k of slipped savings relating to rates under the residential framework.
Payment Controls: tracking contract changes and funding agreements across teams to ensure correct payments.	500	New activity building on quality assurance work to mitigate the risk of payments in error.
Contract Costs	300	Ongoing activity – this relates to a 22/23 saving that was deferred into a four year tapered cost.
Direct Payments: improved recovery of unused funding and reduced use of money management companies.	200	Ongoing activity – these are actions that are in place, but were not a budget saving in 23/24.
<i>Budget Implementation Plans (BIPs): budget adjustments</i>	2,438	<i>All relate to changes in income being reflected in the budget. BIPs cannot repeat slipped savings because they further reduce the budget available.</i>
Service Area: Living and Ageing Well		
Enablement Interventions and Reviews: new team with a focus on strength-based interventions and enablement.	1,600	£1.2m relates to slippage on 23/24 recovery reviews; £400k is from additional activity in 24/25.
Provider Led Reviews: incentivising strengths based reductions to support before an annual care package review.	500	New activity relating to the new contracts for homecare commencing June 2024. £200k slipped saving on joint efficiencies with Health partners will also contribute to this target.
Income Generation and Service Development: includes promotion of tech, equipment and adaptations.	200	New activity, mitigating the 23/24 slipped saving against staff costs.
Grant funding	4,400	Non-recurrent funding that cannot be built into permanent budgets.
<i>Budget Implementation Plans (BIPs): Promoting independence post discharge.</i>	1,568	<i>New activity: BIPs cannot repeat slipped savings because they further reduce the budget available.</i>
<i>Budget Implementation Plans (BIPs): Alignment of non-standard residential care rates</i>	329	<i>New activity. Separate to £250k slipped saving for transfer of high cost residential care to framework rates based on changing needs - this activity is still live, and delivery will address the underlying overspend on residential care.</i>
<i>Budget Implementation Plans (BIPs): Somewhere Else to Assess (S2A)</i>	450	<i>New activity</i>
<i>Budget Implementation Plans (BIPs): Extra Care budget adjustment</i>	90	<i>Budget adjustment.</i>
Service Area: Access and Mental Health		
Additional Income: ensuring agreed funding splits are applied correctly.	200	Relates to £500k slipped saving from 23/24. Target reduced and will be off-set by alternative activity.
Early Help Service: bridging service in First Contact	200	New activity enabling more time for strength based work with eligible contacts.
<i>Budget Implementation Plans (BIPs): Promoting Independence Project (PIP)</i>	543	<i>Ongoing activity – PIP is a multi-year saving and is expected to over deliver in 24/25</i>
<i>Budget Implementation Plans (BIPs): Mental Health Reviews</i>	500	<i>Ongoing activity: mental health purchasing is not forecast to overspend in 23/24 so there is no slippage to recover in 24/25.</i>
Service Area: Governance and Financial Inclusion		
Maximising Income	600	Includes £450k slippage against financial reassessments from 23/24. £150k relates to new initiatives.
<i>Budget Implementation Plans (BIPs): Annual Uplift to Contributions</i>	6,050	<i>Annual process to increase income.</i>
<i>Budget Implementation Plans (BIPs): Additional Income</i>	1,027	<i>Ongoing activity, not related to slippage.</i>
Recovery of Slipped Savings:	5,872	Savings delayed but still achievable in 2025
Recovery Plan new Activity:	11,528	New activity to address underlying pressures
Budget Planning Savings:	12,995	New savings, not related to slippage in 23/24
TOTAL:	30,395	Total for both Budget Savings and Recovery Plan

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